

Subject: Candidacy for the Position of Independent Board Member

To the Esteemed Board of Directors,

I am writing to express my strong interest in the position of Independent Board Member on your esteemed Board. I aim to contribute over 25 years of experience in the integration of corporate strategy with technology and innovation, the management of digital transformation, and the strengthening of corporate governance principles.

Throughout my career, in the leadership roles I have undertaken, I have focused beyond operational excellence to develop forward-looking and sustainable growth strategies for companies. During my tenure as IT and HR Director at Hexagon Group, my key contributions included:

- **Technology and Strategy Integration:** Through the modernization of digital infrastructure and ERP transformation projects, we not only enhanced efficiency but also placed data-driven decision-making at the core of the board's agenda.
- **Risk Management and Compliance:** By leading the establishment of the ISO 27001 Information Security Management System, we strengthened the company's resilience against cybersecurity risks—one of today's most critical threats—and reinforced the corporate governance structure.
- **Future-Readiness:** On the foundation of the transformation culture we created by implementing the Industry 4.0 vision, I am prepared to rapidly leverage emerging developments, such as Generative AI, today's most significant technological force, for strategic advantage.

My management philosophy extends beyond mere technical expertise. My active role at the Turkish Informatics Foundation (Türkiye Bilişim Vakfı) and my book on strategic foresight, “Dalgaları Yönetmek” (Managing the Waves), are reflections of my vision to proactively interpret market dynamics and shape the future.

As an independent member, I am confident that I will bring an objective perspective, a culture of constructive inquiry, and an ethical stance that safeguards the interests of all stakeholders to your board. With my proficiency in transforming technological opportunities into strategic advantages and managing potential risks through foresight, I aspire to add significant value to your company's journey in achieving its corporate goals.

I would welcome the opportunity to discuss in greater detail the value and vision I can bring to your Board of Directors.

Sincerely,

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